

FROM THE PRESIDENT/CEO AND ASSOCIATION BOARD CHAIR

After 132 years of service to our community, it would be natural to feel like we have seen it all. However, we think it is safe to say that 2020 was unlike any year we have witnessed. It marked the first time in our history that we were forced to close our doors to our members and our community, and we saw over 20,000 members leave our Y over the span of 6 months.

Like we have done so many times in our rich history, we made the decision to walk toward the greatest needs in our community. From pivoting our resources to provide care for the children of essential workers and emergency personnel; to utilizing our parking lots to host 'pop-up' blood centers; to creating virtual platforms for our members and community to stay active in the safety of their own home; to partnering with school districts to keep our kids engaged and learning... we were there for our community when they needed the Y the most.

As we worked our way through closing, reopening, recovery and rebuilding phases of this journey, we were confident that we would be a stronger and more resilient organization at the other end. That confidence was built on a foundation of commitment, determination, grit and perseverance by our staff and volunteer teams from throughout our association. Our staff teams and Board members 'leaned in' and 'leaned on' each other in order to keep our Y sustainable, vibrant and service-oriented.

In a year that we witnessed drastic change everywhere we looked, one of the constants that we saw was the tremendous philanthropic support we received from our community. The most common phrases that we heard in 2020 were: What can I do? And how can I help? Several donors commented that, "We need the Y to be strong, so our community can be strong again."

It was rewarding and overwhelming to have a front row seat to the generosity and grace from individuals, families, businesses, foundations and governmental agencies. Leading the way for so many in our community was United Way Fox Cities as they quickly redirected allocations to allow their agencies to use funds where they were needed the most.

We are all blessed to work and raise our families in such a caring, loving community.

As we enter 133 years of service to the Fox Cities, we are excited to move forward under the guidance of our 'Revitalize 2021' Strategic Plan which will set our course to not only recover, but to thrive as we embark on a brighter, bolder future.

Reflecting on the past year, with an eye on our future, we are humbled

and inspired by these two Bible verses:

"And don't allow yourselves to be weary in planting good seeds, for the season of reaping the wonderful harvest you've planted is coming." Galatians 6:9

"Consider it pure joy, my brothers and sisters, whenever you face trials of many kinds because you know the testing of your faith produces perseverance. Let perseverance finish its work so that you may be mature and complete, not lacking anything." James 1: 2-4

Yours in Service,

Laurie Butz • Corporate Board Chair

William R. Breider III • President / CEO

LEADERSHIP IN ACTION



RICH COVYEAU

In recognition of Rich
Covyeau's longtime support,
leadership, advocacy and
vision of the Neenah-Menasha
YMCA mission and impact on
the community.

Rich's service to the Neenah-Menasha YMCA has spanned nearly two decades. He has served several terms on the Board of Directors including terms as Board Vice Chair and Board Chair. Rich served on the Budget & Finance committee for over a decade and provided leadership as the committee chair during that time. He has chaired the Annual Campaign effort for Neenah-Menasha and continues to be a dedicated volunteer. His distinguishing service also includes being an active member of the Mission Emphasis Committee which focuses on keeping the 'C' in YMCA.

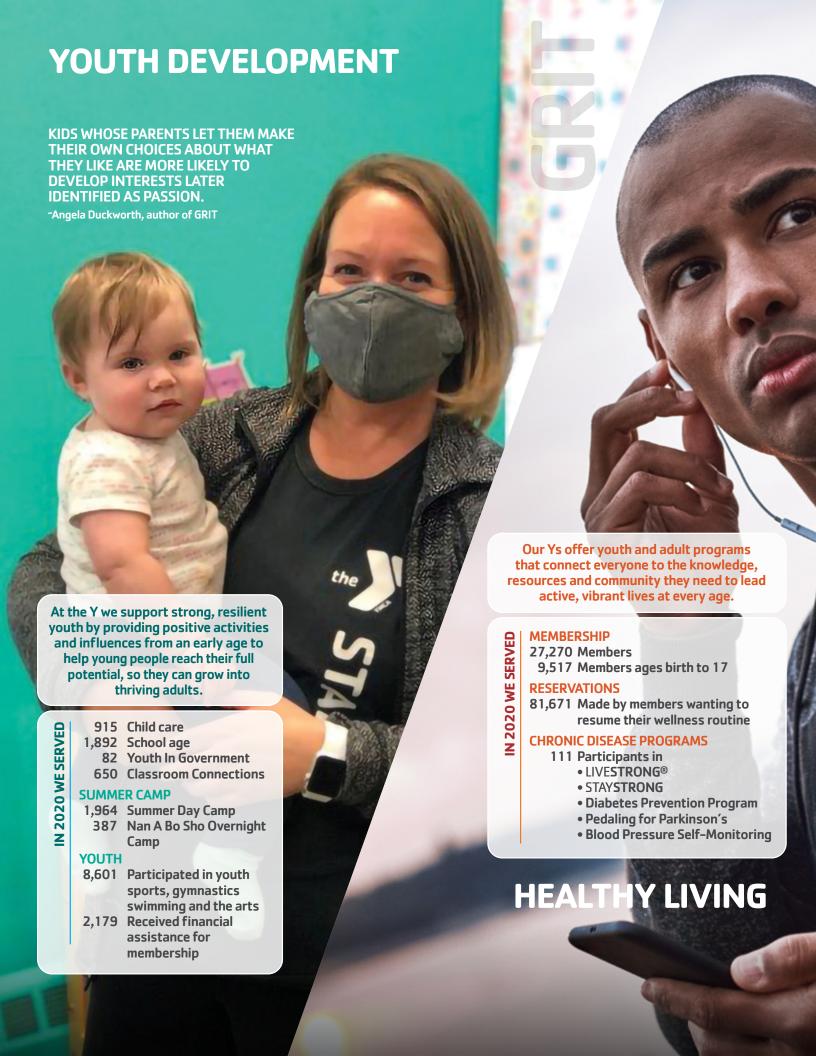


SUE SWANSON

In recognition of Sue's volunteer leadership to the Appleton YMCA. Her incredible enthusiasm, passion, pride and dedication to service greatly impacted the health of the Fox Cities. Her influence promoted connections between health care providers and the Y, identifying opportunities to positively influence wellness in our community.

Sue's tenure on the Board of Directors from 1997-2007 included leadership roles as Board Secretary, Program Committee Chair, Nominating Committee member, Strong Kids Campaign Chair and Chairman's Roundtable solicitor. Her steadfast support of the Y is evident through her financial support of the Strong Kids, World Service and Capital Campaigns. Her lifelong commitment to our Y is demonstrated by her membership in the Heritage Club.

Sue is a recipient of the Wisconsin YMCA's Volunteer Key Leader Award. Her generous devotion of time, talent and treasure combine to leave a legacy of a more successful YMCA.







FINANCIALS

Statement of Activities

December 31, 2020

Revenue

Membership Fees	\$6,452,780
Program Fees	9,891,624
United Way	619,198
Grants	928,254
Contributions	3,312,328
Miscellaneous	1,884,836

Total Revenue	\$23,089,020
---------------	--------------

Operating Costs

Wages & Benefits	\$13,892,350
Supplies & Food	716,164
Occupancy	3,633,371
YMCA of the USA Support	228,890
Other	571,952
Depreciation	2,508,815

lotal Expenses	\$21,551,542
----------------	--------------

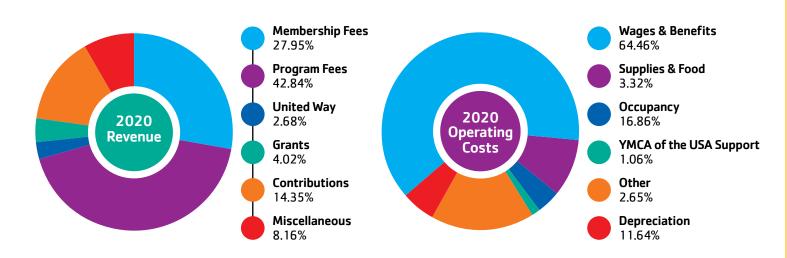
Increase (Decrease) in Net Assets*	\$1,537,478

^{*}Audited as of December 31, 2020

Statement of Financial Position

December 31, 2020	
Cash & Short Term Investments	\$5,138,130
Accounts Receivable	1,018,340
Prepaid Expenses & Other Assets	209,124
Land, Building, and Equipment	33,440,995
Investments	13,123,390

mvestments	13,123,330
Total Assets	\$52,929,979
Accounts Payable	\$407,270
Accrued Liabilities	409,820
Deferred Revenue	418,093
Long-Term Debt	1,914,940
Total Liabilities	\$3,150,123
Net Assets Without Donor Restriction	\$45,073,586
Net Assets With Donor Restriction	4,706,270
Total Net Assets	\$49,779,856
Total Liabilities & Net Assets	\$52 929 979





THERE ARE NO SHORTCUTS TO EXCELLENCE.

~Angela Duckworth, author of GRIT

FOR YOUTH DEVELOPMENT®
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

APPLE CREEK YMCA

2851 E. Apple Creek Rd. Appleton 920.733.9622 **APPLETON YMCA**

218 E. Lawrence St. Appleton 920.739.6135 **FOX WEST YMCA**

W6931 School Rd. Greenville 920.757.9820 **HEART OF THE VALLEY YMCA**

225 W. Kennedy Ave. Kimberly 920.830.5700 **NEENAH-MENASHA YMCA**

110 W. North Water St. Neenah 920.729.9622

YMCA OF THE FOX CITIES | ymcafoxcities.org

